

# Morningson Shire Council

## Strategic 5 Year Implementation Plan

### for Major Projects

#### July 2021

	Federal Responsibility	State	Council Contribution	Strategy Alignment
<p><u>Sustainable Families Program</u> Development of a healing program to reinforce good parenting skills and sustainable family units. This will be similar to the On Country program but targeting parents and families. A healing non-judgemental program that sees the sharing of knowledge around what a sustainable family looks like to achieve a common goal of raising strong young citizens and practicing responsible parenting. This is required because of the stolen generation broke the knowledge transfer that happens naturally in families around how to be good parents. Includes data collection and analysis by a research institution to establish baselines, monitor and track outputs. A brief is being developed for this project.</p>	DPMC, DSS, DH, DHA	DPC, DCYJMA, DCHDE, QCS, DE, QH, DJAG, QP, DSDSATSIP	Program Management	TTR, •Action 3.5 Grasp opportunities for reform – Identify projects that enhance liveability and support community sustainability. OW, •Families are ready and able to parent. •Principle 5: Supporting, healing and strengthening families
<p><u>Services Audit</u> An Independent Audit of all health and welfare services on the Island, seeking full funding by State and Federal governments. Additionally, MSC is seeking \$10,000/year for monitoring by research institutions to measure changes to baseline social and economic statistical data over time. See attached Services Audit briefing document and Community Safety Plan.</p>	DPMC, DSS, DH, DISER	DPC, DCYJMA, DCHDE, QCS, DE, DESBT, QH, DJAG, QP, QPSC, DSDSATSIP		NCGA •Target 1 – Everyone enjoys long and healthy lives •Target 2 – Children are born healthy and strong •Target 14 – People enjoy high levels of social and emotional wellbeing •Target 17 – People have access to information and services enabling participation in informed decision making regarding their own lives Deadly Kids, Deadly Futures: 2016–2026
<p><u>Realignment of the Runway &amp; Residential Land Development</u> This project involves the realignment of the existing runway which is unsafe due to high percentage of strong crosswinds during approaches and take offs. Once the runway is realigned the old runway will be available for development into residential land. The site is on the fringe of the existing township, is flat and has services close by. The project is expected to yield 100 residential lots. Funding is required to undertake the works to realign the runway, develop the residential lots and construct social housing. Council is committed to commencing the project and has allocated funds to progress investigations and commence design work. The project includes data collection and analysis by a research institution to establish baselines, monitor and track output. See attached Realignment of the Runway &amp; Residential Land Development briefing document</p>	DPMC, DITRDC, DSS, DHA, DISER	DPC, DCHDE, DEPW, QH, DSDSATSIP, DSDILGP, DTMR	\$ 170,000	OW, •families have a stable, safe and suitable place to live and raise their children. •Principle 3: Protecting Aboriginal and Torres Strait Islander children's right to live in culture. TTR, Action 3.1 – Housing outcomes The Queensland Housing Investment Growth Initiative
<p><u>Male &amp; Female Single Persons Accommodation</u> This project provides accommodation for one of the most disadvantaged and undersupported groups in the community. See attached Male &amp; Female Single Persons Accommodation briefing, including high level costings. Project Plan to be developed Q3 2021. Includes data collection and analysis by a research institution to establish baselines, monitor and track outputs.</p>	DPMC, DITRDC, DSS, DHA, DISER	DPC, DCHDE, DEPW, DSDSATSIP		The Queensland Housing Investment Growth Initiative  TTR, Action 3.5 Grasp opportunities for reform – Identify projects that enhance liveability and support community sustainability.
<p><u>Market Garden</u> This project involves the reinstatement of a previous market garden including all infrastructure. Funding is required to undertake the works to reinstate the market garden and required infrastructure and train local people to manage the operation. The project would also form part of a tourism offering. Includes data collection and analysis by a research institution to establish baselines, monitor and track outputs. See attached Market Garden briefing document</p>	DPMC, DITRDC, DAWE, DISER, DE, SE, DH	DPC, DAF, DESBT, DES, QH, DRDMW, DSDSATSIP, DSDILGP, DTIS		TTR, Action 3.5 Grasp opportunities for reform – Identify projects that enhance liveability and support community sustainability.

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<p><u>Beef Production</u></p> <p>This project involves the re-introduction of cattle on the island across 5 cattle stations that will provide employment for 5 families and local people. Homesteads, fencing and water infrastructure is required. Re-establishment of the existing slaughter house, remediation and upgrades will be required. The project would also form part of a tourism offering. Includes data collection and analysis by a research institution to establish baselines, monitor and track outputs. See attached Beef Production briefing document.</p>	DPMC, DITRDC, DAWE, DESE, DH, DISER,	DPC, DAF, DESBT, DES, QH, DRDMW, DSDSATSIP, DSDILGP, DTIS		TTR, Action 3.5 Grasp opportunities for reform – Identify projects that enhance liveability and support community sustainability.
<p><u>Water Security</u></p> <p>Works to increase capacity and reduce evaporation at existing water storage facility to ensure water security for the current community and to support new initiatives such as the market garden, Beef production, township expansion. This is critically important due to the long dry months each season severely impacting water supplies, to the point where expensive water cartage is required to be considered. Includes data collection and analysis by a research institution to establish baselines, monitor and track outputs. – a brief is being developed for this project</p>	DPMC, DITRDC, DISER, DAWE	DPC, DAF, DES, QFES, QH, DRDMW, DR, DSDSATSIP, DSDILGP		<ul style="list-style-type: none"> <li>Action 3.5 Grasp opportunities for reform – Identify projects that will deliver enduring economic outcomes in their communities and prepare suitable funding applications</li> <li>NCGA</li> <li>Target 8 - Strong economic participation and development of people and their communities</li> </ul>
<p><u>Road Building Machinery</u></p> <p>This project will allow Council to undertake roadworks on the island as well as a portion (30%) of QRA flood damage recovery works. Council owns a grader and requires a smooth drum roller, a pad foot roller, water cart, 30t articulated dump truck and wheel loader to be purchased and training provided. Costs for machinery are expected to be in the vicinity of \$1mil for machinery. Funding is sought to assist with the supply of machinery and training of local people. Includes data collection and analysis by a research institution to establish baselines, monitor and track outputs. A project plan is being developed.</p>	DPMC, DITRDC, DISER, DESE	DPC, DESBT, DRDMW, DSDSATSIP, DTMR	\$ 900,000	<ul style="list-style-type: none"> <li>NCGA</li> <li>Target 8 - Strong economic participation and development of people and their communities</li> <li>Target 15 – People maintain a distinctive cultural, spiritual, physical and economical relationship with their land and waters</li> </ul>
<p><u>Youth Development Strategy &amp; Youth Hub</u></p> <p>See attachment for Youth Development Strategy and Youth Hub project plan. Capital costs \$503,000. Operational costs over 3 years - \$1,445,173 + \$10,000/yr for data collection and analysis by a research institution to establish baselines, monitor and track outputs. Council is discussing opportunities to share responsibilities with BYNOE.</p>	DPMC, DSS, DH, DHA	DPC, DCYJMA, DCHDE, QCS, DE, DESBT, QH, DJAG, QP, DSDSATSIP	Assist with Program Management and employment opportunities for participants	<ul style="list-style-type: none"> <li>OW,</li> <li>Principle 3: Protecting Aboriginal and Torres Strait Islander children's right to live in culture.</li> <li>Principle 1: Applying a child focused approach</li> </ul>
<p><u>On Country Program</u></p> <p>See attached On Country Program project plan. Capital costs \$657,030 to develop infrastructure to support initial phases of the program. Operational costs over 3 years \$1,443,575+ \$10,000/yr for data collection and analysis by a research institution to establish baselines, monitor and track outputs.</p>	DPMC, DESE, DH, DHA	DPC, DCYJMA, DCHDE, QCS, DE, DESBT, QH, DJAG, QP, DSDSATSIP		<ul style="list-style-type: none"> <li>OW,</li> <li>Principle 3: Protecting Aboriginal and Torres Strait Islander children's right to live in culture.</li> <li>Principle 1: Applying a child focused approach.</li> <li>Principle 4: Pursuing evidence-based responses</li> </ul>
<p><u>Outstation Schooling Program</u></p> <p>This program will see the reintroduction of the Outstation Schooling program which was very successful at helping local children reach their full learning potential. Includes data collection and analysis by a research institution to establish baselines, monitor and track outputs. A brief is being developed</p>	DPMC, DESE	DPC, DCYJMA, DE, DSDSATSIP		OW, Principle 3: Protecting Aboriginal and Torres Strait Islander children's right to live in culture

# Mornington Shire Council

## Strategic 5 Year Implementation Plan

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<p><u>Outstation Multi-purpose Facility</u></p> <p>This project will support a number of proposed projects including but not limited to the Sustainable Families Program, the On Country Program, the Outstation Schooling Program, by providing a multipurpose facility including amenities, accommodation, communal kitchen, training space, etc. The facility will provide a base for training programs and people undertaking works supporting a number of existing organisations such as the Mornington Island Rangers.</p> <p>Includes data collection and analysis by a research institution to establish baselines, monitor and track outputs.</p>	DPMC, DESE, DH, DHA	DPC, DAF, DCYJMA, DCHDE, QCS, DE, DESBT, QFES, QH, DJAG, QP, DRDMW, DSDSATSIP, DSDILGP, DTIS		<p>OW,</p> <ul style="list-style-type: none"> <li>•Principle 3: Protecting Aboriginal and Torres Strait Islander children's right to live in culture.</li> <li>•Principle 5: Supporting, healing and strengthening families.</li> <li>•Principle 2: Ensuring that Aboriginal and Torres Strait Islander peoples and organisations participate in and have control over decisions that affect their children</li> </ul>
<p><u>Training, Administration, Business Hub &amp; Library</u></p> <p>This project will see the development of a training facility, business hub and library housing a business incubator and hotdesks for hire to local people and service providers. The facility is expected to be the one stop shop for training and apprenticeships assisting local people to complete their qualifications. It is also seen as a space for local people undertaking online studies to access their course materials, undertake zoom meetings and study. Funding is sought to design and construct the facility. Capital costs are expected to be up to \$10mil. Includes data collection and analysis by a research institution to establish baselines, monitor and track outputs. \$50,000 is required initially for a business plan. A project plan is being developed</p>	DPMC, DITRDC, DESE, DISER	DPC, DCHDE, DE, DESBT, DRDMW, DSDSATSIP, DSDILGP, DTIS		<p>TTR</p> <ul style="list-style-type: none"> <li>•Action 3.1 – Remote Area Teacher Education program – off site courses</li> <li>•Action 3.5 Grasp opportunities for reform – support participation in vocational education and training</li> <li>•Action 3.7 – Deliver pathways increase number of students with tertiary aspirations</li> </ul>
<p><u>Tourism Development Strategy</u></p> <p>This project will investigate opportunities and constraints of developing tourism businesses on Mornington Island and detail a pathway for the development of sustainable tourism businesses. Mornington Island has unique natural assets and significant potential to reinvigorate the world renown Mornington Island dance troop and cultural art enterprises. Includes data collection and analysis by a research institution to establish baselines, monitor and track outputs. A brief is being developed by Peak Services due Q3 2021</p>	DPMC, DISER	DPC, DESBT, DES, DRDMW, DR, DSDSATSIP, DSDILGP, DTIS		<p>TTR</p> <ul style="list-style-type: none"> <li>•Action 3.3 – Increase industry employment and business supply opportunities.</li> <li>•Action 3.4 – Support capability and capacity development of Indigenous business sector</li> <li>•Action 3.5 Grasp opportunities for reform – Identify projects that will deliver enduring economic outcomes in their communities and prepare suitable funding applications</li> <li>•Action 3.6 – Develop tourism sector</li> </ul>
<p><u>Visitor &amp; Staff Accommodation</u></p> <p>funding has been sought for the visitor accommodation portion of this project under BBRF Round 5, support is requested to see this project funded under this program. See attached project plan. Additional funds are required to design and construct staff accommodation, Costs are expected to reach \$2.5mil on top of the funds applied for already for the visitor accommodation works. Includes data collection and analysis by a research institution to establish baselines, monitor and track outputs. See attached Visitor &amp; Staff Accommodation - Motel Expansion Project Plan.</p>	DPMC, DH, DISER	DPC, DEPW, DSDSATSIP, DSDILGP, DTIS		<p>TTR</p> <ul style="list-style-type: none"> <li>•Action 3.4 – Support capability and capacity development of Indigenous business sector</li> <li>•Action 3.5 Grasp opportunities for reform – Identify projects that will deliver enduring economic outcomes in their communities and prepare suitable funding applications</li> <li>•Action 3.6 – Develop tourism sector</li> </ul>
<p><u>Freight Subsidies</u></p> <p>Mornington Island is struggling with a very high cost of living for a very disadvantaged and low socio-economic community. There are no other options to create market competition as the current freight company controls the only barge dock at Karumba. By subsidising imported freight and exported freight this would lower the high cost of living and also help existing and developed businesses to trade with the mainland. Includes data collection and analysis by a research institution to establish baselines, monitor and track outputs.</p>	DPMC, DITRDC, DSS, DH, DHA, DISER, DITRDC	DPC, DSDSATSIP, DTMR		<p>TTR</p> <ul style="list-style-type: none"> <li>•Action 3.4 – Support capability and capacity development of Indigenous business sector</li> <li>•Action 3.5 Grasp opportunities for reform – Identify projects that will deliver enduring economic outcomes in their communities</li> </ul>

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<p><u>Splashpark</u> funding has been sought for this project under BBRF Round 5 support is requested to see this project funded. The project will supply much needed recreation and cooling facility for the local people who have very hot weather for the greater part of the year but are unable to safely swim or play in the surrounding waters due to crocodiles, sharks and jellyfish. See attached project plan – Capital costs \$1,913,700. Includes data collection and analysis by a research institution to establish baselines, monitor and track outputs. See attached Splashpark Project Plan document.</p>	DPMC, DH, DISER	DPC, DCHDE, QH, DSDSATSIP, DSDILGP, DTIS		TTR, Action 3.5 Grasp opportunities for reform – Identify projects that enhance liveability and support community sustainability.
<p><u>Swimming Pool</u> This project is a joint venture with the school to develop a swimming pool on the school grounds that is manned and maintained by the school. The project will provide another cooling recreation activity but more importantly provides a place to safely teach local children to swim. Funding is required to undertake the construction of the pool and associated infrastructure as well as shade structures. Includes data collection and analysis by a research institution to establish baselines, monitor and track outputs. A project plan is being developed</p>	DPMC, DH, DISER	DPC, DCHDE, DE, QH, DSDSATSIP, DSDILGP, DTIS		TTR, Action 3.5 Grasp opportunities for reform – Identify projects that enhance liveability and support community sustainability.
<p><u>Coastal Studies and Foreshore Management Plans to combat erosion</u> This project is required to help protect the foreshore from severe erosion which is being experienced. Funding is required to undertake the necessary studies and management plans. An estimate of \$5,000,000 has been allowed for capital works. Council is seeking \$205,000 for coastal hazard adaptation studies and foreshore management plans.</p>	DPMC, DISER, DAWE	DPC, DAF, DES, DRDMW, DSDSATSIP		TTR •Action 3.4 – Support capability and capacity development of Indigenous business sector •Action 3.5 Grasp opportunities for reform – Identify projects that will deliver enduring economic outcomes in their communities and prepare suitable funding applications •Action 3.6 – Develop tourism sector
<p><u>Barge Service by Morningshon Shire Council</u> This project involves the implementation of a local small scale barge service to investigate the opportunities to help reduce the cost of living for local people as well as provide opportunities for tourism and export of goods and services to the mainland. This barge service includes limited freight carriage to operate weekly from Morningshon Island to Burke. This project includes data collection and analysis by a research institution to establish baselines, monitor and track outputs. – a brief is being developed for this project</p>	DPMC, DITRDC, DISER, DHA	DPC, DESBT, DRDMW, DSDSATSIP, DSDILGP, DMRT	Council is funding this project	TTR •Action 3.4 – Support capability and capacity development of Indigenous business sector •Action 3.5 Grasp opportunities for reform – Identify projects that will deliver enduring economic outcomes in their communities and prepare suitable funding applications •Action 3.6 – Develop tourism sector
<p><u>Internet &amp; Mobile Phone Coverage</u> A successful funding application was lodged by Telstra, information is yet to be provided on the expected performance and outputs from the new infrastructure, insufficient advice has been provided by Telstra to date to understand what this will provide in terms of increased mobile coverage and internet access for the Morningshon Island community. Includes data collection and analysis by a research institution to establish baselines, monitor and track outputs.</p>	DPMC, DITRDC, DISER	DPC, DCHDE, DE, QH, DSDSATSIP, DSDILGP		TTR •Action 3.1 – Remote Area Teacher Education program – off site courses •Action 3.4 – Support capability and capacity development of Indigenous business sector •Action 3.5 Grasp opportunities for reform – support participation in vocational education and training/Identify projects that will deliver enduring economic outcomes in their communities •Action 3.6 – Develop tourism sector Action 3.7 – Deliver pathways increase number of students with tertiary aspirations and prepare suitable funding applications

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## Strategic 5 Year Implementation Plan for Major Projects July 2021

	Federal Responsibility	State Contribution	Council Contribution	Strategy Alignment
<p><u>Reintroduction of Legal Alcohol Carriage</u></p> <p>This project will see the reintroduction of mid strength alcohol to the island, which will provide a better option for local people than the lethal homebrews and illicit drugs, works are underway to obtain a licence on the island to supply alcohol and obtain a carriage limit. Support is sought for this important change to legislation. Applications for relevant licences are underway and approvals expected in the coming months. Additional funds required for data collection and analysis by a research institution to establish baselines, monitor and track outputs</p>	DPMC, DH, DISER	DPC, QH, DJAG, QP, DSDSATSIP, DSDILGP		TTR, Action 3.5 Grasp opportunities for reform – Identify projects that enhance liveability and support community sustainability.
<p><u>Community Safety Plan Implementation</u></p> <p>This project will see the implementation of the Community Safety Plan initiatives. Additional funds required for data collection and analysis by a research institution to establish baselines, monitor and track outputs. See attached Community Safety Plan document.</p>	DPMC, DH, DISER	DPC, QH, DJAG, QP, DSDSATSIP, DSDILGP		TTR, Action 3.5 Grasp opportunities for reform – Identify projects that enhance liveability and support community sustainability.

### Legend

TTR Tracks to Treaty & Reconciliation Action Plan  
 OW Our Way: A generational strategy for Aboriginal and Torres Strait Islander children

### Federal Government Departments

DAWE Agriculture, Water and the Environment  
 AG Attorney-General's  
 DD Defence  
 DESE Education, Skills and Employment  
 DF Finance  
 DFAT Foreign Affairs and Trade  
 DH Health  
 DHA Home Affairs  
 DISER Industry, Science, Energy and Resources  
 DITRDC Infrastructure, Transport, Regional Development and Communications  
 DPD Parliamentary Departments  
 DPMC Prime Minister and Cabinet  
 DSS Social Services  
 DT Treasury  
 DVA Veterans' Affairs

### Queensland State Government Departments

DPC Premier and Cabinet  
 DAF Agriculture and Fisheries  
 DCYJMA Children, Youth Justice and Multicultural Affairs  
 DCHDE Communities, Housing and Digital Economy  
 QCS Corrective Services  
 DE Education  
 DESBT Employment, Small Business and Training  
 DEPW Energy and Public Works  
 DES Environment and Science  
 QFES Fire and Emergency Services  
 QH Health  
 DJAG Justice and Attorney-General  
 QP Police  
 QPSC Public Service Commission  
 DRDMW Regional Development, Manufacturing and Water  
 DR Resources  
 DSDSATSIF Seniors, Disability Services and Aboriginal and Torres Strait Islander Partnership  
 DSDILGP State Development, Infrastructure, Local Government and Planning  
 DTIS Tourism, Innovation and Sport  
 DTMR Transport and Main Roads  
 QT Treasury